

## MARKETING MIX, BRAND EQUITY, AND PURCHASE DECISIONS OF PACKAGED RICE PRODUCTS

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**Abstract:** In selling packaged rice products, Perum BULOG needs to implement the right marketing strategy in order to increase the buying interest of prospective consumers. This study aims to analyze factors that affect brand equity and purchasing decisions of packaged rice products. The research design uses a descriptive approach through surveys by disseminating questionnaires online. The research was conducted in September-October 2020 on 270 rice consumers in DKI Jakarta and Bodetabek who were selected using non-probability sampling method through convenience sampling technique. The variables studied in this study were product, price, place, promotion, brand equity, and purchasing decisions. Data analysis method using SEM analysis with Lisrel 8.80 software. The results showed that product, price, place, and promotion had a significant positive influence on brand equity and purchasing decisions. The variables that most influence purchasing decisions are product, place, and brand equity. Based on the results of the study, it can be concluded that product, place, and brand equity are factors that should be a top priority for manufacturers to make improvements and development. In addition, rice products sold using brands and packaging are more attractive to consumers than rice products sold without brands and packaging. In this regard, in addition to the marketing mix strategy, manufacturers must implement brand and packaging strategies well to improve consumer purchasing decisions on their rice products.

**Keywords:** brand equity, marketing mix, packaged rice products, purchase decisions, SEM

**Abstrak:** Dalam menjual produk beras kemasan, Perum BULOG perlu menerapkan strategi pemasaran yang tepat agar dapat meningkatkan minat beli calon konsumen. Penelitian ini bertujuan untuk menganalisis faktor-faktor yang memengaruhi ekuitas merek dan keputusan pembelian produk beras kemasan. Desain penelitian menggunakan pendekatan deskriptif melalui survei dengan menyebarkan kuesioner secara online. Penelitian dilakukan pada bulan September-Oktober 2020 terhadap 270 orang konsumen beras di wilayah DKI Jakarta dan Bodetabek yang dipilih menggunakan metode non-probability sampling melalui teknik convenience sampling. Variabel yang diteliti dalam penelitian ini adalah produk, harga, lokasi, promosi, ekuitas merek, dan keputusan pembelian. Metode analisis data menggunakan analisis SEM dengan software Lisrel 8.80. Hasil penelitian menunjukkan bahwa produk, harga, lokasi, dan promosi memiliki pengaruh positif yang signifikan terhadap ekuitas merek dan keputusan pembelian. Variabel yang paling berpengaruh terhadap keputusan pembelian adalah produk, lokasi, dan ekuitas merek. Berdasarkan hasil penelitian, dapat disimpulkan bahwa produk, lokasi, dan ekuitas merek adalah faktor yang harus menjadi prioritas utama bagi produsen untuk dilakukan perbaikan dan pengembangan. Selain itu, produk beras yang dijual menggunakan merek dan kemasan lebih menarik bagi konsumen dibandingkan produk beras yang dijual tanpa merek dan kemasan. Sehubungan hal tersebut, disamping strategi bauran pemasaran, produsen harus menerapkan strategi merek dan kemasan dengan baik untuk meningkatkan keputusan pembelian konsumen terhadap produk beras mereka.

**Kata kunci:** bauran pemasaran, ekuitas merek, keputusan pembelian, produk beras kemasan, SEM

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## INTRODUCTION

Perum BULOG is a state-owned public company engaged in food logistics. With the issuance of Government Regulation No. 7 of 2003, BULOG officially switched status from Non-Departmental Government Institutions (LPND) to state-owned enterprises in the form of *Perusahaan Umum (Perum)*. With the change in status, in addition to carrying out Public Service Obligation (PSO) tasks such as *Raskin* distribution and management of government rice reserves/*Cadangan Beras Pemerintah (CBP)*, Perum BULOG also conducts business in the commercial sector through three pillars, namely industry, trade, and services.

As a state-owned enterprise, Perum BULOG must have its own income and profit to be able to finance all operational needs of its business. One form of Perum BULOG commercial business is the sale of premium rice. Premium rice has economic value and better quality than medium rice used for *Raskin* and CBP. In developing premium rice sales, Perum BULOG decided to create premium packaged rice products for the retail market branded “Beras Kita”. But in selling its products, Perum BULOG experienced various obstacles and challenges, including stigma in the community who thought that Perum BULOG products, especially rice, have poor quality. To be able to compete with other brands of packaged rice products, Perum BULOG needs to carry out various marketing strategies to introduce and attract consumers to buy “Beras Kita” products.

According to Sutrisno (2007), in line with the increasing income, education, and easy access to public information, rice consumption patterns in Indonesia have changed. Currently, rice consumers consider rice not only as a commodity but as a product with certain criteria. Consumer preference for the attributes of rice products that were previously only seen from the type, comfort and price has increased with other attributes such as brand, packaging, quality, nutritional content, and others. This is especially the case for consumers who have a sufficient level of education/knowledge and economic ability. Today, the consumers will gather information and learn about the brands of rice available in the market before making a purchase decision process. Therefore, in order to increase sales, the right marketing mix strategy and strong brand equity are needed to introduce packaged rice products so that the

public can easily know, memorize, and remember the brand of packaged rice products to encourage them to buy the rice products.

The marketing mix is all marketing efforts that aim to inform customers and potential customers about the benefits of a product so that they start buying or continuing the purchase of the product (Adebisi, 2006). McCarthy in Kotler and Keller (2006) grouped the marketing mix into 4 categories namely product, price, place, and promotion. According to Aaker (1997), brand equity is a set of assets and liabilities related to a brand, name, and symbol that can add or decrease the value provided by goods or services to the company or its customers. Brand equity is grouped into brand awareness, brand associations, quality perception, brand loyalty, and other brand assets. Meanwhile, according to Tjiptono (2018), the decision of consumers to make purchase decisions consists of several dimensions, namely product choice, brand choice, dealer choice, time of purchase, number of purchases, and payment method.

Several previous studies related to the marketing mix, brand equity, and purchasing decision have been made by several researchers. The results of Ulfah et al. (2016) research showed that consumers desire to buy and not to buy fruit iced drinks is influenced by the price and physical environment factors. While the results of Aritonang et al. (2015) research showed that of the six variables of the marketing mix, the variable of prices and places have a significant influence on the purchasing decisions of soybean meal raw materials. Research conducted by Marwa et al. (2014) shows that there are at least five factors of the marketing mix that influence life insurance purchasing decisions and the product mix are the variables that most influence life insurance purchasing decisions.

Yoo et al. (2000), conducted research on the relationship between elements of the marketing mix and the creation of brand equity, with the result that price promotions related to low brand equity. Meanwhile, the high cost of advertising, high prices, good store image, and distribution intensity are associated with high brand equity. Another research conducted by Aghaei et al. (2014) shows a positive and meaningful relationship between the marketing mix of services and brand equity. Meanwhile, in a study conducted by Chandra (2015), it was found that the intensity of marketing mix activity did not have a significant effect on brand equity with brand awareness as a mediation variable.

Research conducted by Nursaman et al. (2014) on the equity of fruit outlet brands based on consumer perception shows that the factors that affect brand equity are brand loyalty and brand awareness. Etriya et al. (2004) conducted a study aimed at analyzing factors that affect the brand equity of cooking oil products, with the results that manufacturers should strengthen the differentiation of cooking oil products on non-preservative attributes and brand image as healthy cooking oil, and to maintain its availability in all outlets. Meanwhile, research conducted by Meiria (2017) showed that brand equity factors, namely brand awareness, brand associations, impressions of quality, and brand loyalty both partially and simultaneously have a significant effect on purchasing decisions. Similarly, the research conducted by Adelina (2016) showed that there is an influence of brand equity on the decision to purchase isotonic drinks.

Another study was conducted by Nugroho et al. (2015) to analyze factors that influence consumers in making decisions on the purchase of organic tofu products, with the result that there are factors that influence consumers in purchasing decision making including age, education, knowledge and external factors of products that are part of the marketing mix such as price, advertising, personal selling and place of sale. Meanwhile, the results of Sumarwan and Noviandi's research (2013) on how consumers make decisions on the purchase of organic rice, showed that the purchasing decision process through the stages of need recognition, information search, alternative evaluation, purchase, and post-purchase evaluation.

Most of the previous studies analyzed the influence of the marketing mix on purchasing decisions and the influence of brand equity on purchasing decisions, while this study aimed to analyze the factors that influence purchasing decisions by including brand equity as intervening variables.

At first, rice was a commodity that did not rely on certain brands and marketing strategies to sell it. Rice is a basic necessity that should be easy to market, but due to the shifting consumer preferences towards rice products and the increasing level of competition between rice producers so that each producer strives to offer more uniqueness and value by providing packaging and brands for rice products, as well as conducting various marketing strategies to attract consumers. To save costs and time, rice producers must be able

to develop marketing strategies and brand strategies that are most appropriate, effective, and efficient in marketing packaged rice products. In connection with the phenomenon, the authors intend to conduct research on marketing mix factors that affect brand equity and purchasing decisions of packaged rice products, as well as the influence of brand equity on the purchase decisions of packaged rice products. In this study, the factors that will be analyzed are the dimensions of the marketing mix, namely products, prices, locations, and promotions, as well as brand equity factors. The results of this study are expected to help Perum BULOG in particular, as well as rice producers in general, to formulate the strategy in order to increase consumer interest and encourage consumer to make the purchase decisions toward their packaged rice products.

## METHODS

This study was conducted on 270 respondents living in DKI Jakarta and Bodetabek areas in September – October 2020. The research location was chosen with the consideration that the market share for packaged rice products is mostly in large city areas. The design of this study uses a descriptive approach through survey methods by disseminating online questionnaires through the WhatsApp application. Sampling is based on the rule of thumb theory that the number of samples needed for each estimate of exogenous and endogenous variable parameters is five to ten observations (Hair et al. 2007). In relation to the number of indicator variables in this study amounted to 36, then the minimum number for the research sample was 180 people. To deal with the possibility of sample data that can not be calculated, the sample that will be taken in this study is as much as 150% of the 180 that is 270 respondents.

In this study, the population was rice consumers in DKI Jakarta and Bodetabek. While the sampling unit is rice consumers that comes from the author's WhatsApp contacts and members of the author's WhatsApp group. Sampling techniques using non-probability sampling method through convenience sampling technique. With this method, samples are selected based on certain criteria in order to represent the population by screening at the beginning of the questionnaire filling. The criteria set out in this study are: 1) Respondents are decision-making in the process of purchasing rice, and 2) Respondents are consumers of packaged rice products.

This research consists of dependent and independent variables as well as intervening variables. The independent variable are product, price, place, and promotion. The dependent variable is purchasing decisions. While the intervening variable is brand equity. The summary of operational variables can be seen in Table 1.

The measurement scale for each variable in the questionnaires uses an ordinal scale in the form of a Likert scale. The scale uses five attitude options where each option describes the level or degree that best suits the respondent. The five levels are; 1) strongly disagree, 2) disagree, 3) neutral, 4) agree, 5) strongly agree.

The purpose of this study is to analyze marketing mix factors namely product, price, place, and promotion that affect the brand equity of packaged rice products and the effect of product, price, place, promotion and brand equity on the purchase decisions of packaged rice products, as well as the indirect effect of product, price, place, and promotion on purchase decisions through brand equity. Based on the research framework in Figure 1, the hypothesis will be used as follows:

- H1 : Product affect significantly on brand equity
- H2 : Price affect significantly on brand equity
- H3 : Place affect significantly on brand equity
- H4 : Promotion affect significantly on brand equity
- H5 : Product affect significantly on purchase decisions
- H6 : Price affect significantly on purchase decisions
- H7 : Place affect significantly on purchase decisions
- H8 : Promotion affect significantly on purchase decisions
- H9 : Brand equity affect significantly on Purchasing decisions
- H10 : Product affect significantly on the purchase decisions through brand equity
- H11 : Price affect significantly on the purchase decisions through brand equity
- H12 : Place affect significantly on the purchase decisions through brand equity
- H13 : Promotion affect significantly on the purchase decisions through brand equity

Table 1. Operational variables

Variable	Definition	Indicator	References
Product	Everything that can be offered to the market in order to attract attention, acquisition, use, or consumption can satisfy a desire or need.	Type; Design; Content; Taste; Color; Grains.	Supriatna et al. (2017)
Price	A certain amount of money is needed to obtain a combination of goods or services.	Purchasing Ability; Quality; Cheap.	Rahmah et al. (2018)
Place	The company's activities in providing goods and services at the right time and place.	Distance; Mini Mart; Market; Supermarket; E-Commerce,	Rahmah et al. (2018); Supriatna et al. (2017)
Promotion	How manufacturers can communicate with consumers so that consumers can know a product or be aware of the existence of a product	Electronic Ads; Print Ads; Internet; SPG; Public Services.	Windusara and Kusuma (2015)
Brand equity	A set of assets and liabilities related to a brand, name, and symbol that may add or decrease the value provided by goods or services, namely brand awareness, brand association, perceived quality, and brand loyalty.	Logo; Brands; Famous; Local; Healthy; Famous Company; Good Quality; Good Reputation; Excellence; Safety; Repeat Purchase; Recommend; Loyalty.	Nursaman et al. (2014); Rahmah et al. (2018); Chang and Liu (2009)
Purchase decisions	Consumer decisions in determining the choice of products and services to be purchased.	Brand Consideration; Quality Consideration; Price Consideration; Place Consideration.	Tjiptono (2018)

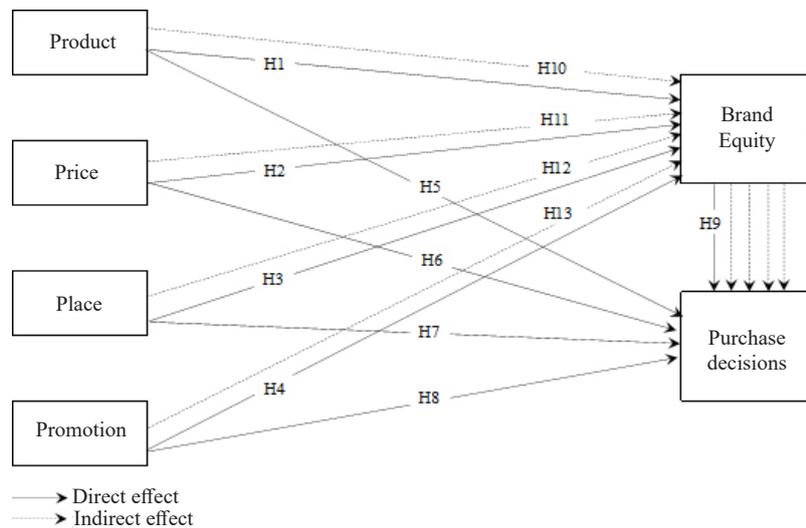


Figure 1. Research framework

This study uses descriptive analysis and Structural Equation Modelling (SEM) analysis to process and analyze data. The reason for using SEM compared to other methods is because the tool can perform three activities simultaneously, namely checking the validity and reliability of instruments which are functions of Confirmatory Factor Analysis (CFA), testing of relationship models between latent variables (path analysis), and obtaining useful models for forecasts (structural model functions or regression analysis). SEM is divided into 2 different methods, namely Covariance Based SEM (CB-SEM) and Variance Based SEM (VB-SEM/PLS). In this study, researchers used CB-SEM method with Lisrel 8.80 software.

## RESULTS

### Characteristics of Respondents

The largest number of respondents was women at 62.2 percent with the dominant age of respondents in the 31–40 age range of 39.9%. The most education level of respondents is at the S1 level of 63%, while the respondent job is mostly civil servants/state-owned enterprises by 43%. Most respondent income is in the range of Rp5,000,000-Rp10,000,000 by 36.7%. The group of respondents who spent money on food and beverage and for other needs were mostly in the same range, which is the range of Rp1,000,000–Rp2,000,000 with a percentage of 54.1% for food and beverage spending, and 31.1% for other needs. Married respondents dominated with a percentage of 77.8%, while unmarried respondents were 20.7% and

respondents who were widowed/widowers by 1.5%. Meanwhile, most respondents had a family of 4, which is 28.9%. Most of the respondents lived in East Jakarta with a total of 24.1% and the West Jakarta area of 19.3%.

### Consumer Behavior

For the most purchased rice brands, Topi Koki ranks first with a percentage of 34.8%, while the most frequented place for consumers to buy packaged rice is supermarkets with a percentage of 41.9%. Most of the respondents were as many as 57% of respondents answered the Market/Store as a source of information about the brand of rice. The majority of respondents (67.4%) made rice purchases once a month and most of the respondents (32.3%) stated that the last time they bought packaged rice was 1 week ago. The last purchase amount of packaged rice products made by respondents was 5 kg (37.8%). While the type of packaging purchased at the time of the last purchase of respondents is mostly 5 kg packaging with a percentage of 41.9%. The price per kg of rice last purchased by respondents was mostly in the range of Rp12,001–Rp13,000 with a percentage of 22.6%. The most concern of respondents when buying rice is "Quality" which is with a percentage of 22.2%.

### Validity and Reliability Test

To test the validity of a construct, a loading factor value is used. An indicator is meet the criteria if the value of loading factor ( $\lambda$ ) > 0.5 (rule of thumb-Hair et al. 2007). Validity test results show that all indicators on

latent variables have a loading factor value ( $\lambda$ ) > 0.5 with values ranging from 0.55 to 0.88. Thus it can be stated that all indicators are good or valid and are of a significant nature to measure each latent variable of the product, price, location, promotion, brand equity, and purchase decision.

After the validity test, a reliability test is then conducted by calculating the Composite Reliability value to test the reliability value of the indicators on a variable. According to Ghozali & Fuad (2008), a variable can be declared to meet composite reliability if the composite reliability value > 0.6. In addition, the average variant extracted (AVE) value for each variable should be > 0.5 for a good model. Reliability test results showed that the composite reliability value for all research variables > 0.6 with values ranging from 0.76 to 0.93. Additionally, it is known that the AVE value on all variables > 0.5 with values ranging from 0.51 to 0.68. Thus it can be stated that the whole variable has a good level of reliability.

### Goodness of Fit Test

Based on the results of testing and matching the estimated value of Goodness of Fit (GOF), in Table 2 it can be seen that the value of Chi-Square does not fit, but the value of RMSEA, NFI, CFI, and RMR produces a good value or good fit so it can be concluded that the overall fit of this research model is a good fit.

### Analysis of Factors Influencing Brand Equity and Purchasing Decisions based on SEM Analysis

In this study, the hypothesis was tested using Structural Equation Modeling (SEM) analysis. The structural results of the measurement model at the valuation stage of the model can be seen in Figure 2 with the value of loading factor and Figure 3 with the value of T-Values. Based on the results of SEM analysis, an overview of the indicators that give the largest contribution to each variable can be seen in Table 3.

Table 2. Goodness of fit test

GOF	Accepted Value	Test Results	Conclusion
Chi-Square	P > 0.05	P = 0.00	Does not fit
RMSEA	≤ 0.08	0.032	Good Fit
NFI	> 0.90	0.97	Good Fit
CFI	> 0.90	0.99	Good Fit
RMR	≤ 0.05	0.049	Good Fit

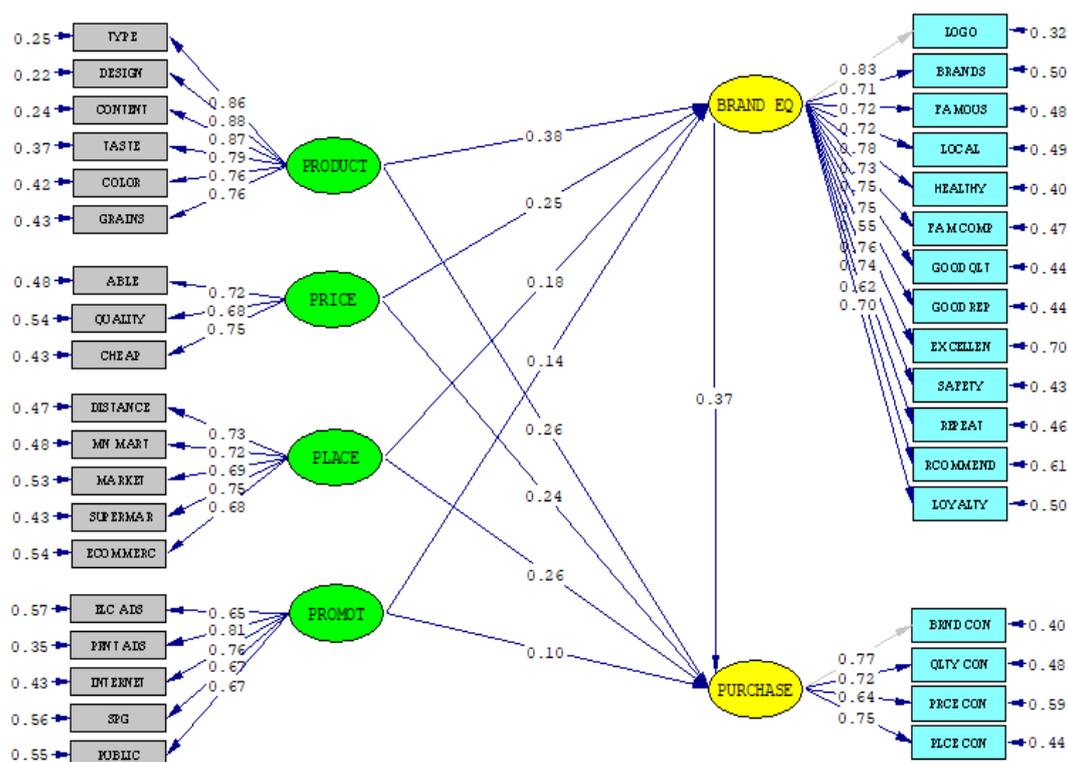


Figure 2. Path diagram based on standardized solution (loading factor value)

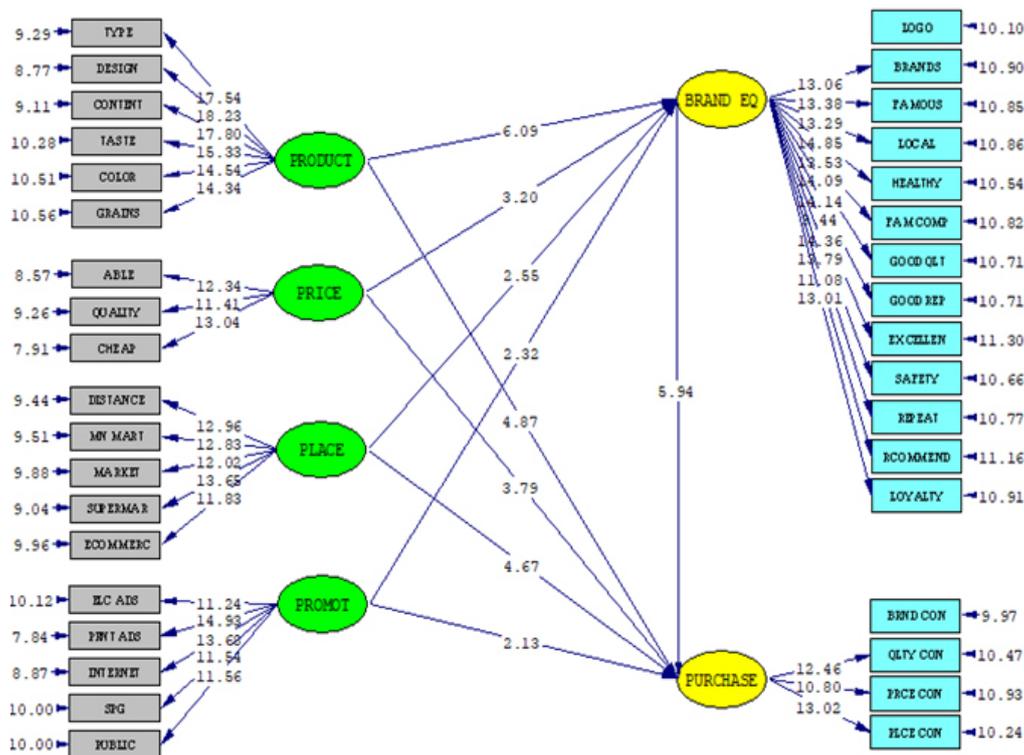


Figure 3. Path Diagram based on T-Values

Table 3. Indicators that contribute the most to each variable

Variable	Indicators that contribute the most	Symbol	Loading Value
Product	Attractive name and packaging design	P2	0.88
Price	Rice prices are relatively cheaper than other rice products	H3	0.75
Place	Available in supermarkets frequently visited	L4	0.75
Promotion	Printed media ads	Pr2	0.81
Brand Equity	Identify the logo of a purchased rice brand	EM1	0.83

Table 3 shows the indicators that contribute the most to each latent variable. Based on these results, it can be concluded that the name and design of packaged rice products are the main factors that consumers consider most when buying rice. While in terms of price, consumers tend to choose the product at a cheaper price than other products. Then in terms of the location of purchase, consumers will choose and buy packaged rice products contained in supermarkets and/or supermarkets that they often visit to shop. Promotional media for packaged rice products that are most viewed by consumers are advertisements in print media such as magazines, newspapers, pamphlets, brochures, and others. Furthermore, when it comes to brand equity, the logo of packaged rice product is very important in representing a brand of rice.

### Hypothesis Verification Results

Table 4 shows that based on the hypothetical test results on each path all resulted in T-values greater than the T-table (1.968), thus the H0 hypothesis was rejected and H1 accepted, meaning that product, price, place, and promotion had a significant positive effect on brand equity and purchase decisions.

The first hypothesis results show that the coefficient of path value was 0.38 with a calculated T value (6.09) > T table (1.968). Based on these results, it can be concluded that the first hypothesis is accepted. The significant positive effect of the product on brand equity explains that the higher the value of name and packaging design, the brand equity of packaged rice products will also be higher or increased. This is aligned with Yoo et al. (2000) and Aghaei et al. (2014) that there was a positive and meaningful relationship between the marketing mix and brand equity.

Table 4. Results of direct effect hypothesis test

Path	Coefficient	T values	Conclusion
Product → Brand Equity	0.38	6.09	Significant Effect
Price → Brand Equity	0.25	3.20	Significant Effect
Place → Brand Equity	0.18	2.55	Significant Effect
Promotion → Brand Equity	0.14	2.32	Significant Effect
Product → Purchase Decisions	0.26	4.87	Significant Effect
Price → Purchase Decisions	0.24	3.79	Significant Effect
Place → Purchase Decisions	0.26	4.67	Significant Effect
Promotion → Purchase Decisions	0.10	2.13	Significant Effect
Brand Equity → Purchase Decisions	0.37	5.94	Significant Effect

The second hypothesis results show that the coefficient of path value was 0.25 with a calculated T value (3.20) > T table (1.968). Based on these results, it can be concluded that the second hypothesis is accepted. The significant positive effect of price on brand equity explains that the lower the price of rice compared to the competitor's price, the brand equity of packaged rice products will also be higher or increased. This is aligned with Taboli et al. (2017) who shows that price affects brand equity through quality perception.

The third hypothesis results show that the coefficient of path value was 0.18 with a calculated T value (2.55) > T table (1.968). Based on these results, it can be concluded that the third hypothesis is accepted. The significant positive effect of place on brand equity explains that the more distribution of packaged rice products to supermarkets, the brand equity of packaged rice products will also be higher or increased. This is aligned with Taboli et al. (2017) who also shows that place or distribution channels affect brand equity through quality perception.

The fourth hypothesis results show that the coefficient of path value was 0,14 with a calculated T value (2.32) > T table (1.968). Based on these results, it can be concluded that the fourth hypothesis is accepted. The significant positive effect of promotion on brand equity explains that the more often rice producers place advertisements in print, the higher the brand equity of packaged rice products. This is aligned with Haidi and Wandebori (2016) that a manufacturer should further develop promotional activities to increase Brand Awareness in Brand Equity.

The fifth hypothesis results show that the coefficient of path value was 0.26 with a calculated T value (4.87) > T table (1.968). Based on these results, it can be concluded

that the fifth hypothesis is accepted. The significant positive effect of product on purchase decision explains that the higher the value of the name and packaging design, the higher the consumer's desire in making purchase decisions. This is aligned with Marwa et al. (2014) that the product mix is the variable that most influences life insurance purchasing decisions.

The sixth hypothesis results show that the coefficient of path value was 0,24 with a calculated T value (3.79) > T table (1.968). Based on these results, it can be concluded that the sixth hypothesis is accepted. The significant positive effect of price on purchase decisions explains that the lower the price of rice compared to the competitor's price, the higher the consumer's desire in making purchase decisions. This is aligned with Aritonang et al. (2015) that variable of prices has a significant influence on the purchasing decisions of soybean meal raw materials.

The seventh hypothesis results show that the coefficient of path value was 0.26 with a calculated T value (4.67) > T table (1.968). Based on these results, it can be concluded that the seventh hypothesis is accepted. The significant positive effect of place on purchase decisions explains that the more distribution of packaged rice products to supermarkets, the higher the consumer's desire in making purchase decisions. This is aligned with Aritonang et al. (2015) that place has a significant influence on the purchasing decisions.

The eighth hypothesis results show that the coefficient of path value was 0.10 with a calculated T value (2.13) > T table (1.968). Based on these results, it can be concluded that the eighth hypothesis is accepted. The significant positive effect of promotion on purchase decisions explains that the more often rice producers place advertisements in print, the higher the consumer's

desire in making purchase decisions. This is aligned with Hia (2012) that there is a significant influence between promotion on consumer decisions to buy Sari Murni cooking oil.

The ninth hypothesis results show that the coefficient of path value was 0.37 with a calculated T value (5.94) > T table (1.968). Based on these results, it can be concluded that the ninth hypothesis is accepted. The significant positive effect of brand equity on purchase decisions explains that the easier the logo of rice brand can be recognized, the higher the consumer's desire in making purchase decisions. This is aligned with Meiria (2017), Akhtar et al. (2016), and Randang (2013), who showed that brand equity factors have a significant effect on purchasing decisions.

Table 5 shows that based on the hypothetical test results on each path all resulted in T-values greater than the T-table (1.968), thus the H0 hypothesis was rejected and H1 accepted, meaning that product, price, place, and promotion had a significant indirect effect on purchasing decisions through brand equity as intervening variables. Furthermore, in Table 6 it can be seen that the total effect is greater than the direct effect, this concludes that in addition to the marketing mix strategy, producers and marketers must apply branding and packaging strategies well in order to improve consumer purchasing decisions on their rice products.

Based on the results of the SEM analysis, it is known that the R-Square value for the brand equity is 0.55. This explains that the percentage of product, price, place, and promotion can explain brand equity is 55%. While the remaining 45% is influenced by other factors outside this model. Then for the R-Square value for

the purchase decision is 0.94. The value explains that the percentage of product, price, place, promotion and brand equity can simultaneously explain the purchase decision is 94%. While the remaining 6% is influenced by other factors besides product, price, place, promotion, and brand equity such as motivation, lifestyle, perception, and residential environment.

### Managerial Implications

Based on SEM analysis that has been done, product, price, place, and promotion, have a significant influence on brand equity and purchasing decisions of packaged rice products. In connection with this, by referring to the greatest contribution to each variable, the managerial implications that can be given to rice producers to develop and implement marketing mix strategies and brand strategies are as follows.

The indicators that contribute the most to the product are the attractive name and packaging design. The manufacturers should increase their budget and focus their entire resources on brand development and packaging design so that their rice products can be more competitive in the market.

The indicator that contributes the most to the price is the price of rice is relatively cheaper than other rice products. In implementing a pricing strategy, to maintain that the price remains cheaper than the price of competitors, producers must be able to reduce production costs and other costs without lowering the quality. For example, manufacturers can reduce the cost of raw materials by looking for grain suppliers that offer lower prices of the same quality.

Table 5. Results of indirect effect hypothesis test

Path	Coefficient	T values	Conclusion
Product → Brand Equity → Purchase Decisions	0.14	4.30	Significant Effect
Price → Brand Equity → Purchase Decisions	0.09	2.96	Significant Effect
Place → Brand Equity → Purchase Decisions	0.06	2.39	Significant Effect
Promotion → Brand Equity → Purchase Decisions	0.05	2.16	Significant Effect

Table 6. Coefficient of direct effect, indirect effect, and total effect

Path	Direct Effect	Indirect Effect	Total Effect	T values	Conclusion
Product → Purchase Decisions	0.26	0.14	0.40	7.07	Significant Effect
Price → Purchase Decisions	0.24	0.09	0.33	4.84	Significant Effect
Place → Purchase Decisions	0.26	0.06	0.32	5.26	Significant Effect
Promotion → Purchase Decisions	0.10	0.05	0.15	2.90	Significant Effect

The indicators that contribute the most to the place is that it is located in supermarkets that are frequently visited. The producers of packaged rice should develop a distribution channel strategy that focuses on supermarkets and supermarkets.

The indicators that contribute the most to promotion are advertisements in print (magazines, newspapers, etc.). Therefore, rice producers should prioritize print media such as magazines, newspapers, pamphlets, brochures and so on to advertise.

The indicator that contributes the most to brand equity is recognizing the logo of brands. In order to increase brand awareness, rice producers must be able to create attractive, unique, memorable, and different logo designs than competitors so that consumers can directly recognize a particular brand of rice just by looking at the logo of the brand. Brand awareness is very important to instil in the minds of consumers. With high brand awareness, consumers will have no trouble finding the brand of rice they want to buy when faced with a wide selection of rice brands.

Based on the results of the hypothesis test, the variable that has the most influence on brand equity is the product. While variable that most influences purchase decisions is the product, place, and brand equity. In connection with this, it can be concluded that product, place, and brand equity are factors of the marketing mix that should be a top priority for producers and marketers of rice to be improved and developed.

## CONCLUSIONS AND RECOMMENDATIONS

### Conclusions

Based on the results of the study, consumer perception of marketing strategy and brand strategy of packaged rice products is that in deciding to buy packaged rice, the things that consumers consider from the product factor itself is the name and design of the packaging, from the price factor is a relatively cheaper price compared to other rice products, from the place factor is the packaged rice product is found in supermarkets that they often visit, from the promotion factor is the presence of advertisements in print, and from the brand equity factor is a brand logo that is easily recognized.

Based on the results of hypothetical tests, product, price, place, and promotion have a significant positive influence on brand equity. The variable that has the most influence on brand equity is the product variable. In connection with this, product is a variable that should be a top priority for manufacturers and marketers to be improved and developed. This is to strengthen the brand equity of packaged rice products.

Based on the results of hypothetical tests, product, price, place, promotion, and brand equity have a significant positive influence on purchase decisions. The variables that have the most influence on purchase decisions are product, place, and brand equity. In connection with this, it can be concluded that to improve the decision to purchase packaged rice products; products, place, and brand equity are variables that should be a top priority for manufacturers and marketers to be improved and developed.

Based on the results of hypothetical tests, product, price, place, and promotion have a significant indirect effect on purchase decisions through brand equity as intervening variables. The result of the total effect is greater than direct effect concludes that in addition to the marketing mix strategy, manufacturers and marketers must implement brand and packaging strategies well in order to improve consumer purchase decisions on their rice products. Based on the results of this study can also be concluded that rice products sold using brands and packaging will attract more consumer interest than bulk rice products sold without brands and packaging. There are 3 (three) strategies that can be applied in order to increase sales of packaged rice products, the first is to increase the budget and allocation of human resources to develop the brand and packaging design of rice products in order to attract more consumers. The second strategy is to choose distribution channels that focus on supermarkets to make it easier and faster for consumers to find the rice products they want to buy at the sales locations they frequent. The third strategy is to create a logo design that is attractive, unique, memorable, and different from competitors so that consumers can immediately recognize a particular brand of rice just by looking at the logo of the rice brand.

## Recommendations

Based on the value of The Determination Coefficient ( $R^2$ ), the variable percentage of product, price, place, promotion, and brand equity can simultaneously explain the purchase decision is 94%. While the remaining 6% is influenced by other factors outside this model. In connection with this, for further research, it can be added other variables that might affect purchasing decisions, such as motivation, lifestyle, perception, and residential environment.

This study was conducted on consumer of rice products in general. For further research, it is recommended that the research focus on consumers of certain brand rice products so that the results of the research can be used specifically by the producers of the rice brands studied.

Because this research was conducted during the Covid-19 pandemic, there are limitations in the dissemination of questionnaires that are only conducted through online media, namely the WhatsApp application. For further research, it is suggested that it can also be done offline by disseminating questionnaires in various rice sales locations such as traditional markets, supermarkets, mini markets, grocery stores and others so that the data source can cover a wider demographic of respondents.

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